Group cash flow statement Year ended 30 November 2020

Profit before tax from continuous operations 2,3 251.652 298.591	(Amounts in Millions rounded to 000') Currency: United State Dollars (\$) numbers may not add up due to rounding	Notes	52 weeks ended 30 November 2020	52 weeks ended 1 December 2019
Profit before tax from continuous operations 2,3 251.652 298.591	CASH FLOWS FROM OPERATING ACTIVITIES:			
Depreciation and amortisation expense 3		2,3	251.652	298.591
Depreciation and amortisation expense 3	Adjustments to reconcile Net Income to net cash provided by operations	:		
Profits /loss and siposal of property, plant and equipment (profits)/Loss arising on sale of other intangible assets (profits)/Loss arising on sale of poperty, plant and equipment (profits)/Loss arising of intangible assets of intangible assets of intangible assets of short-term investments (profits)/Loss arising of sole of the property, plant and equipment (profits)/Loss arising of profits (profits)/Loss arising of profits (profits)/Loss arising of profits)/Loss arising of profits (profits)/Loss arising of profits (profits)/Loss arising of profits (profits)/Loss arising of profits (profits)/Loss arising of profits)/Loss arising of profits (profits)/Loss arising of profits (profits)/Loss arising of profits)/Loss arising of profits (profits)/Loss arising of profits (profits)/Loss arising of profits)/Loss arising of profits (profits)/Loss arising of profits (profits)/Loss arising of profits)/Loss arising of profits (profits)/Loss arising of profits)/Loss arising of profits (profits)/Loss arising of profits (profits)/Loss arising of profits)/Loss arising of profits (profits)/Loss arising of profits (profits)/Loss arising of profits)/Loss arising of profits (profits)/Loss arising of profits (profits)/Loss arising of profits)/Loss arisin			1.126	1.508
Changes in Working Capital: Trade and other Receivables 15	Share of post-tax profits/(losses) of joint ventures and associates		(0.315)	(1.168)
Changes in Working Capital: Z52.446 298.48B Trade and other Receivables 15 47.420 (11.366) Inventories 14 9.643 (13.907) Derivative Financial Instruments 19 0.000 0.000 Trade and other Payables 17 (62.423) 53.296 Total Changes in Working Capital (5.360) 28.023 Cash generated from/ (used in) operations 247.086 326.511 Tax Paid 6 (19.261) (12.096) Net cash generated from/ (used in) operating activities 227.825 314.415 CASH FLOWS FROM INVESTING ACTIVITIES: Proceeds from sale of intangible assets classified as held for sale 7 0.001 (0.001) Proceeds from sale of property, plant and equipment classified as held for sale 7 0.007 0.768 Payment for purchase of intangible assets 10 (0.252) (0.016) Payment for purchase of property, plant and equipment classified as held for sale 7 0.007 0.768 Payment for purchase of property, plant and equipment classified as held for sale 10 (0.252) (0.016	(Profits)/loss on disposal of property, plant and equipment	7	(0.007)	(0.442)
Changes in Working Capital: Trade and other Receivables 15 47.420 (11.366) Inventories 14 9.643 (13.907) Derivative Financial Instruments 19 0.000 0.000 Trade and other Payables 17 (62.423) 53.296 Total Changes in Working Capital (5.360) 28.023 Cash generated from/ (used in) operations 247.086 326.511 Tax Paid 6 (19.261) (12.096) Net cash generated from/ (used in) operating activities 227.825 314.415 CASH FLOWS FROM INVESTING ACTIVITIES: Proceeds from sale of intangible assets classified as held for sale 7 0.011 (0.001) Proceeds from sale of property, plant and equipment classified as held for sale 7 0.001 0.768 Payment for purchase of property, plant and equipment 11 (0.927) (0.344) Net (investments in)/proceeds from sale of short-term investments 13 11.32 (9.900) Net Payment for purchase of other investment 13 (314.924) (148.997) (I		7	(0.011)	(0.001)
Trade and other Receivables 15 47.420 (11.366) Inventories 14 9.643 (13.907) Derivative Financial Instruments 19 0.000 0.000 Trade and other Payables 17 (62.423) 53.296 Total Changes in Working Capital (5.360) 28.023 Total Changes in Working Capital (5.360) 28.023 Total Changes in Working Capital (5.360) 28.023 Tax Paid 6 (19.261) (12.096) Net cash generated from/ (used in) operations 227.825 314.415 Tax Paid 7 0.011 (0.001) Net cash generated from/ (used in) operating activities 227.825 314.415 CASH FLOWS FROM INVESTING ACTIVITIES: Proceeds from sale of intangible assets classified as held for sale 7 0.007 0.768 Payment for purchase of intangible assets 10 (0.252) (0.016) Payment for purchase of property, plant and equipment 11 (0.927) (0.344) Net (investments in)/proceeds from sale of short-term investments 13 (11.32 (9.900) Net Payment for purchase of other investment 13 (314.924) (148.997) Increase/decrease in subsidiaries, joint ventures and associates carrying cost 12 0.315 1.168 Interest received/(paid) 5 (0.911 0.871 Net cash generated from/ (used in) investing activities (303.538) (156.451 CASH FLOWS FROM FINANCE ACTIVITIES: Repayment of borrowings 18 (8.326) (19.290) Proceeds from borrowings 18 (8.326) (19.290) Proceeds from borrowings 8 (55.862) (65.878) Repayments of loans from equity owners 8 0.000 (18.053) Proceeds from ther transactions with equity owners 8 0.000 (18.053) Proceeds from ther transactions with equity owners 8 0.000 (18.053) Proceeds from ther transactions with equity owners 8 0.000 (18.053) Proceeds from ther transactions with equity owners 8 0.000 (18.053) Proceeds from ther transactions with equity owners 8 0.000 (18.053) Proceeds from ther transactions with equity owners 8 0.000 (18.053) Proceeds			252.446	298.488
Inventories				
Derivative Financial Instruments			47.420	(11.366)
Trade and other Payables 17				,
Total Changes in Working Capital (5.360) 28.023 Cash generated from/ (used in) operations 247.086 326.511 Tax Paid 6 (19.261) (12.096) Net cash generated from/ (used in) operating activities 227.825 314.415 CASH FLOWS FROM INVESTING ACTIVITIES: Proceeds from sale of intangible assets classified as held for sale 7 0.001 (0.001) Proceeds from sale of property, plant and equipment classified as held for sale 7 0.007 0.768 Payment for purchase of intangible assets 10 (0.252) (0.016) Payment for purchase of property, plant and equipment 11 (0.927) (0.344) Net (investments in)/proceeds from sale of short-term investments 13 11.32 (9.900) Net (investments in)/proceeds from sale of short-term investments 13 (314.924) (148.997) (Increase)/decrease in subsidiaries, joint ventures and associates carrying cost 12 - - Dividends received from joint venture and associates 12 0.315 1.168 Interest received/(paid) 5 0.911 0.871				
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Net cash generated from/ (used in) operating activities 227.825 314.415	Cash generated from/ (used in) operations		247.086	326.511
CASH FLOWS FROM INVESTING ACTIVITIES: Proceeds from sale of intangible assets classified as held for sale 7 0.011 (0.001) Proceeds from sale of property, plant and equipment classified as held for sale 7 0.007 0.768 Payment for purchase of intangible assets 10 (0.252) (0.016) Payment for purchase of property, plant and equipment 11 (0.927) (0.344) Net (investments in)/proceeds from sale of short-term investments 13 11.32 (9.900) Net Payment for purchase of other investments 13 (314.924) (148.997) (Increase)decrease in subsidiaries, joint ventures and associates carrying cost 12 - - Dividends received from joint venture and associates 12 0.315 1.168 Interest received/(paid) 5 0.911 0.871 Net cash generated from/ (used in) investing activities (303.538) (156.451) CASH FLOWS FROM FINANCE ACTIVITIES: Repayment of borrowings 18 4.190 11.194 Dividends paid to equity owners 8 (55.862) (65.878) Proceeds from borrowings	Tax Paid	6	(19.261)	(12.096)
Proceeds from sale of intangible assets classified as held for sale 7 0.011 (0.001) Proceeds from sale of property, plant and equipment classified as held for sale 7 0.007 0.768 Payment for purchase of intangible assets 10 (0.252) (0.016) Payment for purchase of property, plant and equipment 11 (0.927) (0.344) Net (investments in)/proceeds from sale of short-term investments 13 11.32 (9.900) Net Payment for purchase of other investment 13 (314.924) (148.997) (Increase)decrease in subsidiaries, joint ventures and associates carrying cost 12 - - Dividends received from joint venture and associates 12 0.315 1.168 Interest received/(paid) 5 0.911 0.871 Net cash generated from/ (used in) investing activities (303.538) (156.451) CASH FLOWS FROM FINANCE ACTIVITIES: 8 (8.326) (19.290) Proceeds from borrowings 18 4.190 11.194 Dividends paid to equity owners 8 (55.862) (65.878) Repayments of loans from equ	Net cash generated from/ (used in) operating activities		227.825	314.415
Proceeds from sale of intangible assets classified as held for sale 7 0.011 (0.001) Proceeds from sale of property, plant and equipment classified as held for sale 7 0.007 0.768 Payment for purchase of intangible assets 10 (0.252) (0.016) Payment for purchase of property, plant and equipment 11 (0.927) (0.344) Net (investments in)/proceeds from sale of short-term investments 13 11.32 (9.900) Net Payment for purchase of other investment 13 (314.924) (148.997) (Increase)decrease in subsidiaries, joint ventures and associates carrying cost 12 - - Dividends received from joint venture and associates 12 0.315 1.168 Interest received/(paid) 5 0.911 0.871 Net cash generated from/ (used in) investing activities (303.538) (156.451) CASH FLOWS FROM FINANCE ACTIVITIES: 8 (8.326) (19.290) Proceeds from borrowings 18 4.190 11.194 Dividends paid to equity owners 8 (55.862) (65.878) Repayments of loans from equ		_		
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Dividends received from joint venture and associates 12 0.315 1.168 Interest received/(paid) 5 0.911 0.871 Net cash generated from/ (used in) investing activities (303.538) (156.451) CASH FLOWS FROM FINANCE ACTIVITIES: Repayment of borrowings 18 (8.326) (19.290) Proceeds from borrowings 18 4.190 11.194 Dividends paid to equity owners 8 (55.862) (65.878) Repayments of loans from equity owners 8 0.000 - Proceeds from other transactions with equity owners 8 0.000 (18.053) Finance cost 5 (2.169) (2.910) Net cash generated from/ (used in) financing activities (62.167) (94.937) Net increase/(decrease) in cash and cash equivalents (137.880) 63.027 Cash and cash equivalents at the beginning of the year 482.347 419.320	·		(314.924)	(148.997)
Interest received/(paid) 5 0.911 0.871 Net cash generated from/ (used in) investing activities (303.538) (156.451) CASH FLOWS FROM FINANCE ACTIVITIES: Repayment of borrowings 18 (8.326) (19.290) Proceeds from borrowings 18 4.190 11.194 Dividends paid to equity owners 8 (55.862) (65.878) Repayments of loans from equity owners 8 0.000 - Proceeds from other transactions with equity owners 8 0.000 (18.053) Finance cost 5 (2.169) (2.910) Net cash generated from/ (used in) financing activities (62.167) (94.937) Net increase/(decrease) in cash and cash equivalents (137.880) 63.027 Cash and cash equivalents at the beginning of the year 482.347 419.320	, ,			-
Net cash generated from/ (used in) investing activities (303.538) (156.451) CASH FLOWS FROM FINANCE ACTIVITIES: Repayment of borrowings 18 (8.326) (19.290) Proceeds from borrowings 18 4.190 11.194 Dividends paid to equity owners 8 (55.862) (65.878) Repayments of loans from equity owners 8 0.000 - Proceeds from other transactions with equity owners 8 0.000 (18.053) Finance cost 5 (2.169) (2.910) Net cash generated from/ (used in) financing activities (62.167) (94.937) Net increase/(decrease) in cash and cash equivalents (137.880) 63.027 Cash and cash equivalents at the beginning of the year 482.347 419.320	· · · · · · · · · · · · · · · · · · ·			
CASH FLOWS FROM FINANCE ACTIVITIES: Repayment of borrowings 18 (8.326) (19.290) Proceeds from borrowings 18 4.190 11.194 Dividends paid to equity owners 8 (55.862) (65.878) Repayments of loans from equity owners 8 0.000 - Proceeds from other transactions with equity owners 8 0.000 (18.053) Finance cost 5 (2.169) (2.910) Net cash generated from/ (used in) financing activities (62.167) (94.937) Net increase/(decrease) in cash and cash equivalents (137.880) 63.027 Cash and cash equivalents at the beginning of the year 482.347 419.320	. ,	5		
Repayment of borrowings 18 (8.326) (19.290) Proceeds from borrowings 18 4.190 11.194 Dividends paid to equity owners 8 (55.862) (65.878) Repayments of loans from equity owners 8 0.000 - Proceeds from other transactions with equity owners 8 0.000 (18.053) Finance cost 5 (2.169) (2.910) Net cash generated from/ (used in) financing activities (62.167) (94.937) Net increase/(decrease) in cash and cash equivalents (137.880) 63.027 Cash and cash equivalents at the beginning of the year 482.347 419.320	Net cash generated from/ (used in) investing activities	_	(303.538)	(156.451)
Repayment of borrowings 18 (8.326) (19.290) Proceeds from borrowings 18 4.190 11.194 Dividends paid to equity owners 8 (55.862) (65.878) Repayments of loans from equity owners 8 0.000 - Proceeds from other transactions with equity owners 8 0.000 (18.053) Finance cost 5 (2.169) (2.910) Net cash generated from/ (used in) financing activities (62.167) (94.937) Net increase/(decrease) in cash and cash equivalents (137.880) 63.027 Cash and cash equivalents at the beginning of the year 482.347 419.320	CASH FLOWS FROM FINANCE ACTIVITIES:			
Proceeds from borrowings 18 4.190 11.194 Dividends paid to equity owners 8 (55.862) (65.878) Repayments of loans from equity owners 8 0.000 - Proceeds from other transactions with equity owners 8 0.000 (18.053) Finance cost 5 (2.169) (2.910) Net cash generated from/ (used in) financing activities (62.167) (94.937) Net increase/(decrease) in cash and cash equivalents (137.880) 63.027 Cash and cash equivalents at the beginning of the year 482.347 419.320		18	(8.326)	(19.290)
Dividends paid to equity owners 8 (55.862) (65.878) Repayments of loans from equity owners 8 0.000 - Proceeds from other transactions with equity owners 8 0.000 (18.053) Finance cost 5 (2.169) (2.910) Net cash generated from/ (used in) financing activities (62.167) (94.937) Net increase/(decrease) in cash and cash equivalents (137.880) 63.027 Cash and cash equivalents at the beginning of the year 482.347 419.320	. ,	18	,	, ,
Repayments of loans from equity owners Proceeds from other transactions with equity owners Finance cost Net cash generated from/ (used in) financing activities Net increase/(decrease) in cash and cash equivalents Cash and cash equivalents at the beginning of the year 8 0.000 (18.053) (2.910) (2.910) (94.937) (137.880) 63.027 (137.880) 482.347	· · · · · · · · · · · · · · · · · · ·	8		
Finance cost 5 (2.169) (2.910) Net cash generated from/ (used in) financing activities (62.167) (94.937) Net increase/(decrease) in cash and cash equivalents (137.880) 63.027 Cash and cash equivalents at the beginning of the year 482.347 419.320	Repayments of loans from equity owners	8	,	-
Net cash generated from/ (used in) financing activities(2.165)(2.165)Net increase/(decrease) in cash and cash equivalents(62.167)(94.937)Cash and cash equivalents at the beginning of the year(137.880)63.027482.347419.320	Proceeds from other transactions with equity owners	8	0.000	(18.053)
Net increase/(decrease) in cash and cash equivalents Cash and cash equivalents at the beginning of the year (137.880) 63.027 482.347 419.320	Finance cost	5	(2.169)	(2.910)
Cash and cash equivalents at the beginning of the year 482.347 419.320	Net cash generated from/ (used in) financing activities			(94.937)
Cash and cash equivalents at the beginning of the year 482.347 419.320	Net increase/(decrease) in cash and cash equivalents		(137 880)	63 027
			,	

The notes on pages 44 to 75 form part of these financial statements.